



## WINTER 2020

### IN THIS ISSUE

<b>Message from the Director</b> .....	<b>1</b>
<b>Year-End Accomplishments</b> .....	<b>2</b>
\$120 Million in Financial Benefits .....	2
New AFCP Base POC Positions .....	2
<b>IGSA Updates</b> .....	<b>3</b>
Goodfellow AFB Dormitory IGSA .....	3
Moody AFB's IGSA Renewal .....	3
Altus AFB Grounds Maintenance IGSA .....	3
JBSA Blanket IGSA Task Orders and Partnerships with AACOG.....	4
<b>DCIP Updates</b> .....	<b>4</b>

# Message from the Director

## Welcome to the AFCP Program's Year-End Newsletter!

Welcome to the 2020 year-end newsletter. As we all know, 2020 brought difficult challenges and demanded constant flexibility. I am proud to report that our Air Force installations and communities accomplished incredible successes, thriving even in the face of such adversity. Installations and communities continue to collaborate to confront the pandemic, making incredible strides in maintaining operations and quality of life. If you have not already done so, I encourage you all to check out the previous editions of this newsletter for a full account of COVID-19 response highlights.

This year-end issue emphasizes several program accomplishments. The AFCP Program surpassed \$120 million in financial returns to the Air Force – an extremely exciting milestone! We are very thankful for the hard work of installations, communities, and program management staff over the past 7 years that made this possible.

Additionally, the number of full-time Base Points of Contact (POCs) in our program continues to grow. Read on to learn more about the importance of a Base POC, as well as best practices for making this vital role a success.

We also have a number of updates regarding intergovernmental support agreements (IGSAs). This issue covers the development of new agreements, as well as renewals and execution of exciting new task orders under established agreements.

Finally, this edition provides a brief recap of the Air Force's strong participation in the Defense Communities Infrastructure Program (DCIP).

In addition to the work of our hard-working field staff, none of this would have been possible without the support of our amazing leadership. We would like to formally welcome Mr. Robert Moriarty into his new position as the Deputy Assistant Secretary of the Air Force for Installations. His experience as the Director of the Air Force Civil Engineer Center and expertise are a tremendous asset, and we look forward to supporting his goals and priorities.

Thank you for your hard work and continued support of the AFCP Program as we enter 2021!

Respectfully,

**TERAN L. JUDD**

*Director, Community Partnership & Encroachment*

# Year-End Accomplishments

## \$120 Million in Financial Benefits

The Air Force as a service greatly values partnerships. Subsequently, AFCP as a program continues to flourish. To-date, our installations have signed 465 agreements. Furthermore, the program has delivered over \$120 million in financial benefits to the Air Force. We thank our hard-working installation leaders – as well as our program management staff – for these tremendous accomplishments.

That said, keep in mind that money is not the only benefit worth pursuing. Moreover, remember that partnerships need not be *equal* to be mutually beneficial. Installations and their communities may hesitate to explore a partnership because of a preconception that in order to be worthwhile, a partnership must produce precisely equal benefits. But fruitful collaborations are built on strong, trusting relationships. The AFCP Program's most successful partners have a variety of initiatives that provide each party a range of benefits – both tangible and intangible. Though it is vital that both partners feel they sufficiently and satisfactorily benefit from working together, the benefits need not be identical for the partnership to be worthwhile. In fact, defining success too narrowly can represent a missed opportunity to foster a strong working relationship between an installation and its community.

## New AFCP Base POC Positions

We are excited to report that our program includes new full-time community partnership positions. Designating a dedicated POC is, in many ways, a prerequisite to success. A Base POC facilitates sustainment, provides continuity and builds relationships with the community which are vital for long-term partnerships and agreements. As a whole, installations with full-time Base POCs tend to out-perform installations without such positions: While only about 18% of AFCP Program installations have full-time POCs, these installations account for 32% of the program's signed agreements, and 35% of the program's total return on financial benefits. These statistics clearly demonstrate the potential value of a full-time POC dedicated to community partnerships. Below is a list of the installations that have full-time Base POCs:

- Dover AFB
- Goodfellow AFB
- JB Charleston
- JB Elmendorf-Richardson
- JB Langley-Eustis
- JB San Antonio
- Luke AFB
- Mountain Home AFB
- Nellis AFB
- Westover ARB
- Wright-Patterson AFB



*Mr. Kevin Kaysing, Base POC at Vandenberg AFB, speaks with Lt Col Mark Hanson, an AFCP Partnership Broker*

There are a number of best practices that can help Base POCs reach their potential. First and foremost, empower your Base POC by providing them with direct access to wing leadership. This enables a productive two-way flow of information, ensuring that partnerships are in line with leadership objectives and leaders are up-to-date on partnerships. Furthermore, acknowledge the limitations of your Base POC – and the limitations of base and community leaders, and others involved – by setting realistic expectations about what can be accomplished, and by when. Additionally, develop a supportive network across installation functional areas: Installation functional areas must understand that partnerships are an important priority that benefit from everyone's input and expertise – and not a distraction or ancillary duty.



## IGSA Updates

### Goodfellow AFB Dormitory IGSA

Goodfellow AFB partnered with Angelo State University (ASU) to solve immediate short-term dormitory needs until a new permanent 400-bed residence hall is built. The creative IGSA solved mutual challenges by providing immediate, quality housing for incoming Airmen through utilizing available dormitories at ASU. Under the agreement (BPA), ASU is leasing 55 rooms in a residence hall to Goodfellow AFB to house up to 110 military students. This accommodates Air Force mission growth and affords continuity until a permanent on-base solution is available. Military students housed at ASU will also have the opportunity to utilize campus dining facilities, as well as access the Ben Kelly Center for Human Performance fitness facility. From start to finish, Goodfellow AFB and ASU persevered through COVID-19 restrictions and marked the unique occasion with a historic DoD first.



Goodfellow AFB and ASU stakeholders meet for the signing of the dorm IGSA

### Moody AFB's IGSA Renewal



Leaders from Moody AFB and Lowndes County

For the past four years, Lowndes County has been operating Moody AFB's Water and Wastewater Treatment Plants under an IGSA. With this agreement, Moody AFB became the first base in the Department of Defense to gain approval for an IGSA with a municipality for operation of a utility. The parties added various modifications to the IGSA during this period in full agreement with both parties. With one more year left on the original 5-year agreement, the agreement to-date has generated an estimated \$1M over 5 years in savings for Moody and provided additional revenue for Lowndes County.

The close working relationship among Moody AFB's Civil Engineering, Judge Advocate, Comptroller, and Contracting teams ensured the initial success of the agreement and solved a lingering issue at Moody's off-base recreation site. The team used a line item in the IGSA to competitively award the connection of the recreation site to the Lowndes County sewer plant, eliminating a septic system and associated long-standing safety and potential environmental

issue. The combined installation and community teamwork has paid dividends for Moody AFB and Lowndes County through the life of the agreement, and has proven so successful that the parties are seeking to renew the agreement. This renewal will represent the first time that the Air Force has renewed an IGSA. For more information on the original IGSA, refer to the Fall 2019 edition of the AFCP newsletter.

### Altus AFB Grounds Maintenance IGSA

Through an IGSA established in 2017, the City of Altus conducts on-base refuse pickup and provides recycling center operations. Because of the success of this refuse and recycling IGSA, the City of Altus and Altus AFB entered into a Grounds Maintenance IGSA where the City would maintain the grounds on base. The Altus Commander signed the IGSA determination memo in July 2020, and the Altus AFB Grounds Maintenance contract was awarded to the City of Altus on 28 Oct 2020.



Recycling at Altus AFB, the success of which set the stage for additional opportunities

## JBSA Blanket IGSA Task Orders and Partnerships with AACOG

Joint Base San Antonio (JBSA) is using a Blanket IGSA for installation support services with the Alamo Area Council of Governments (AACOG) that allows for an expedited award process for items, such as bulk purchases, vertical transportation equipment maintenance, fire suppression maintenance, and ambulance services. The intent is for the agreement to be broad, offering the greatest flexibility. The signing ceremony for the Blanket IGSA was held on 25 Sep 2019 and the first task order for demolition services was signed on 18 Sep 2020. This project included purchasing homes within JBSA-Randolph's airfield Clear Zones, safely demolishing those homes through the contract, and creating open green spaces to increase flight and community safety. JBSA is actively working the details of the next task order via the Blanket IGSA.

JBSA and AACOG have some additional exciting updates regarding their law enforcement academy partnership. Since 2007, numerous Air Force Security Forces personnel have participated in trainings held by AACOG's Law Enforcement Academy (LEA) instructors. Over time, courses evolved to meet the demands of present day threats. Active Shooter, Pistol and Carbine, and SWAT trainings have been developed and refined to address the needs of our military partners. JBSA Security Forces will continue to be welcomed at all scheduled courses held by AACOG LEA, both in-person and online, at no charge to the service members. As courses, community members, and leadership changes over time, the one thing that remains true is the symbiotic relationship between the AACOG and JBSA. Today, as they did over a decade ago, both agencies continue to work hard in protecting the future of our law enforcement and our communities.

## DCIP Updates

### The Air Force Performs Well as DOD Makes Selections



On 10 August 2020, the Secretary of Defense instructed the Office of Economic Adjustment (OEA) to invite grant applications for 16 proposals in order to obligate the \$50 million in Fiscal Year 2020 appropriations.

Out of the 16 communities invited to submit for grants, 7 were supporting Air Force installations. The 7 communities will be utilizing \$25 million in DCIP funding plus an additional \$25 million in funding secured by the communities which results in a total of \$50 million in funding for the 7 communities. As a result, Air Force communities secured half the total federal outlay.

The AFCP Program applauds Air Force community and installation leaders for their hard work in developing successful DCIP grant applications. These grants represent exciting opportunities to improve quality of life inside and outside the fence line. Thanks to these leaders' efforts, these projects will benefit Airmen, their families, and local communities for years to come.

Though the responsibility for executing the program rests with the OEA, the AFCP Program seeks to do everything we can to ensure this pilot goes smoothly in the hopes that the grant program will be continued in the future.

To learn more, please visit <https://oea.gov/defense-community-infrastructure-pilot-program-dcip>.